



Report To: South Holland District Council

Date: 28 January 2026

Subject: Portfolio Holder Updates

Purpose: To note Portfolio Holder updates on work being undertaken within each of their Portfolios

Key Decision: No

Portfolio Holder: All Portfolio Holders

Report Of: Councillor Nick Worth - Leader

Report Author: Rhonda Booth, Democratic Services Manager

Ward(s) Affected: All Wards

Exempt Report: No

Summary

This report provides a summary of the work undertaken by each Portfolio Holder within their individual Portfolios.

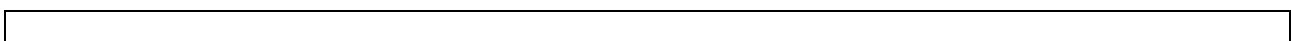
The report is for noting only and will appear as an item at each ordinary Council meeting going forward.

Recommendations

That the report be noted.

Reasons for Recommendations

To inform and keep all Councillors up to date with work undertaken in each Portfolio area.



Other Options Considered

Not to provide a report – not considered

1. Portfolio Holder updates

Update from the Leader – Councillor Nick Worth

Local Government re-organisation

Our proposal was submitted at the end of November to the Secretary Of State, but if anything, the workload has increased since the beginning of January. Over the last few weeks, we have spoken to numerous statutory consultees including the Police, LALC, Association of Colleges, University of Lincoln, Lincolnshire MP's making them aware of all the bids and getting further helpful feedback from them as we progress to the formal consultation that is due to start early February. Greater Lincolnshire are preparing a joint website hosted by West Lindsey District Council in readiness for the formal consultation where everyone will be able to see all the proposals on one site. We have also had a useful discussion with MHCLG. The Government is sticking to the timelines as set out in the attachment.

Council officers from all 10 Councils are now working together and preparing for the Structural Change Order that will come in September for which we will have 14 days to put it into place. This will see 10 different work streams from Finance and HR to Data, Assets, Audit and Legal, so a huge amount of work between now and the end of July.

This will also see the establishment of Joint Committees to prepare for implementation and which shall comprise Members from the existing authorities which will make up the new authority. These joint committees will be superseded by the new Shadow Authority, due to be elected in May 2027.

Market Update

Q3 performance for South Holland District Council markets:

- Pitch Occupancy: Recorded as 55% occupancy across the council, which is exactly the same with Quarter 3 of 2024.
- Social Media Reach: Our markets Facebook page achieved 468,000 views during Quarter 3, representing a 4% increase compared to the previous Q3.
- Video Engagement: Recently, we've focused on creating short videos to attract a younger and more diverse audience. This strategy has delivered excellent results, with an 819% increase in videos viewed for more than 3 seconds.
- New market banners are now situated around the Towns.
- For Q4, we're looking at paid Facebook adverts for a wider reach and to recruit new traders.
- The Markets Team are currently in the testing stage of an updated booking and payment system which we aim to implement at SHDC for approx. May 2026.

Democratic and Electoral Services Update

Democratic Services

Student Council Update

The first meeting of the South Holland Student Council took place on 21 January 2026. The session included an introductory communications presentation, alongside updates from officers on events and community engagement. Students formally elected their Chairman and Vice-Chairman, establishing leadership for the year ahead. The Student Council members would begin shaping their work programme, identifying key topics and issues they wish to explore and progress during the coming months. The meeting marked a strong and enthusiastic start to the Student Council and demonstrated a clear commitment from young people to engage with local democracy and community matters.

Postal Vote Re-application Process

The postal vote re-application process is coming to an end, and any elector who has not submitted a new application will have their existing postal vote cancelled on 31st January. Cancellation letters will be issued by post during the first week of February and will include an application form and a pre-paid envelope for anyone wishing to re-apply for their postal vote.

Spalding Community Governance Review

The first meeting of the working group appointed at November's Full Council meeting will take place on Tuesday 20th January and will be looking at the way forward with the first stage of consultation.

Update from the Deputy Leader and Portfolio Holder for Finance – Councillor Paul Redgate

Provisional Finance Settlement and budget

- The Provisional Finance settlement for 2026/27 was released on the 17th December along with provisional allocations for 2027/28 and 2028/29.
- The settlement reflects outcomes from the Fair Funding Review 2.0 along with significant changes to Business Rate calculations and distributions, and changes to specific grant allocations.
- The result is that SHDC's funding level is kept 'cash flat' and that is after assumed Council Tax has been taken into account so in reality is a funding cut.
- Budget proposals will come forward through the next committee cycle for consideration and approval.

IDB Levy funding

- The LGA Special Interest Group on IDB levies now has 41 Councils. The Partnership leads the Group.
- £5m has been identified again by Government in respect of IDB support to those Councils most impacted for 26/27. The certainty of this support longer term remains unclear. £5m remains insufficient and we are continuing discussions with Government about increasing this sum to better meet the £12m pressure that has arisen since 2022/23.
- We expect IDB levies to increase again this year due to electricity costs primarily.

Update from the Portfolio Holder for Corporate and Environmental Services – Councillor Jim Astill

Corporate

HR/Organisational Development.

Terms and Conditions Review:

At February's Council meeting a report will be brought forward for a further programme of work to align terms and conditions across the Partnership. This will be phase 3 of the projects for the Partnership and is likely to include Overtime, Car Loans, Notice periods, Redundancy, Pay Protection and Annual Leave.

To date we have aligned 11 terms and conditions, including long service, career breaks, subscriptions and professional fees, sick pay, pay date, paternity leave, compassionate leave, fertility treatment leave, and emergency dependants leave.

In recent months, a significant number of service reviews have been implemented which means we have around 200 shared staff, so aligning terms and conditions, where appropriate, continues to be important to our Partnership.

Staff Development:

Summary of development programmes available to staff:

- Early Careers Programme: For under-25s; 5 sessions over 18 months aligned to organisation values; 14 enrolled; rolling intake. Launched in November.
- Future Leaders Programme: Two-year programme; includes workshops and mentoring, and option to complete an ILM in second year. 52 participants taken part since 2021, 54% of whom are now in management roles (figure is 71% for all cohorts since 2019); currently live for applications to next intake who will be inducted March 2026.
- First Line Manager Development: Toolkit for managers in development and considering training need for soft skills.
- IMPACT Programme: For team leaders/service managers; pilot cohort complete and considering next steps.

Summary of work experience:

- 607 hours delivered in 2025/26 (373 hours of traditional experience across SELCP, 195 at SHDC alone, but wider total includes other school engagement like assemblies and workshops).
- SHDC highest demand; popular areas: Legal, Housing, Planning.
- T-Level placements ongoing; process improvements planned and considering what our offer is to different groups (i.e., graduates).

Summary of apprenticeships:

- 33 apprentices: 9 entry-level, 24 higher-level to upskill existing officers.

- Higher apprentices include Level 3 Team Leader, or Level 7 qualifications (e.g., Chartered Town Planner, Environmental Health Practitioner).

Environmental Services

Waste Transformation:

The total waste collected (split green and black) for December 2025 compared to December 2024

- Total collected during December 2024 = 2,150 tonnes.
- Total collected during December 2025 = 2,408 tonnes
- This was an additional 258 tonnes which equates to the service requiring to make provision for an additional 24 vehicle loads/rounds.

The total waste collected (green/black) for the two full weeks of January 2026 compared to January 2025.

- Total collected during the first two weeks of January 2025 = 1,237 tonnes.
- Total collected during the first two weeks of January 2026 = 1,307 tonnes.
- This was an additional 70 tonnes, which equates to the service requiring to make provision for an additional 7 vehicle loaders/rounds

Work continues to plan waste transformation activities for South Holland.

Draft waste policies have had a first pass through PDP (in December) and will be going for a second pass (in February). Provided these are signed off by the panel they will be at Cabinet for approval (also in February).

We are looking to schedule an all-member briefing at the end of March/beginning of April.

Update from the Portfolio Holder for Assets and Strategic Planning – Councillor Henry Bingham

Assets Projects Update

- Ayscoughfee - Lutyens Memorial – total restoration completed in November & is fully open. The Presentation on how it was done is continuing to run in Priory Road. This will be transferred over to Ayscoughfee in the coming weeks to continue for public information.
- Over £1.1 million pounds of redundant parcels of land across South Holland area are under offer. More to be released as SHDC realise potential of small pockets of land for infill projects.
- Vine Street Car park - resurfacing is complete and disabled spaces to be relined shortly.

South Holland Centre

- Foyer remodelling / painting continues - finishing this week.
- Extensive LED lights replacement finishes this week with daylight LED in all ground floor areas and changeable colours in foyer and corridor for visual impact. New large commercial fridge and freezer to expand offer are now in place and new carpets to ground floor areas.

- Clock tower cleaning and extensive work to block pigeon access to start shortly.

Herring Lane

- Clearance of land and weed retention is down with aggregate being added over the next couple of months work on going to look at community use.

Cultural Venues Update

South Holland Centre

- December was once again a busy period for the Centre with the team welcoming over 12,000 people through the doors to see the annual pantomime which this year was Rapunzel. Next year the pantomime will be Peter Pan and tickets have already started to sell.
- January sees the centre closing for a refurbishment of the foyer area and refreshing of other public areas.

Ayscoughfee Hall Museum & Gardens

- This is a quiet time of year for the museum as it closes over the festive period, however we hosted a few children's activities on the weekends before closing which boosted visitor figures to 397 over the two weeks the museum was open in December.
- The Gardens remain open every day except Christmas day and are well used by walkers and tennis players, with many commenting how neat and tidy the gardens are.
- At the beginning of January, the team carried out a thorough tidy up and clear out of the museum ahead of reopening to the public on 14th January.

Planning and Infrastructure

- Planning reform continues at a national level with a recently published new NPPF and the finalising of the Planning and Infrastructure Act. As 2026 progresses there will be changes that the team will work through and brief members upon.
- Performance – Oct-Dec: Major applications 100% determined in time / Minors: 98.5% determined in time.

NSIPS - there are 6 Nationally Strategic Infrastructure Projects that South Holland are either the Host Authority for or one of the Host Authority's along with the other Partnership Councils. These projects are:

- Grimsby to Walpole - Post Statutory Consultation and Targeted Consultation stage leading to the preparation of the Development Consent Order and Environmental Statement.
- Eastern Green Link 3 & 4 - Post Statutory Consultation and Targeted Consultation stage leading to the preparation of the Development Consent Order and Environmental Statement.
- Outer Dowsing Offshore Wind – Decision stage until February 2026.
- Ossian Transmission infrastructure – Non-Statutory Consultation follow up and next Consultation expected is Statutory Consultation Q4 2026.

- Meridian Solar Farm – Post Statutory Consultation and Targeted Consultation stage leading to the preparation of the Development Consent Order and Environmental Statement.
- Weston Marsh to East Leicestershire - Environmental Impact Assessment Scoping Stage complete and the next Consultation is the Statutory Consultation expected Q3/Q4 2026.

Update from the Portfolio Holder for Strategic and Operational Housing – Councillor Tracey Carter

Full Council Update – Housing Services

Since the last Council meeting, the following developments have occurred across Housing Landlord Service (HRA):

- Commenced a programme of Tenancy audits implementing a structured programme of property inspections to proactively identify tenancy issues and unmet support needs.
- Established a Tenancy Management Clinic with performance being reviewed by patch to ensure consistency in tenancy and arrears management across the district.
- Continued to progress Regulatory Improvement Plan and meet monthly with Regulator of Social Housing.
- Updated the Constitution to reflect the Tenant Influence Panel.
- Continued to survey homes with 90.05% of surveys now completed.
- Commenced annual surveys as part of the Tenant Satisfaction Measures.
- Delivered training to tenants joining the Aids and Adaptations Appeal Panel.
- Built an MTFs for the HRA based on 85% of stock condition data aged less than 18 months old, building the most accurate investment programme to date.
- Continued to hold a variety of tenant engagement events including an update to the Tenant Forum on the regulatory judgement and learnings, policy reviews on complaint handling and damp and mould policy, and a “Meet the Housing Managers” event. Over 200 tenants have taken part in activities during the last quarter.
- Delivered an annual report to all tenants summarising progress over the past year, including regulatory inspection and service improvements.
- Launched our Housing Repairs Transformation Project.
- Finalised HRA Business Plan and Asset Management Strategy, for consideration by Council on 28 January 2026.

Looking ahead, the Service is currently working on the following:

- Introduction of flexible appointment options, a new appointment prioritisation framework and further mechanisms for gathering tenant feedback as part of the Repairs Transformation Project.
- Recruitment to a Tenant Influence Panel – establishing a mechanism for tenants to influence and scrutinise the performance of the Service.
- Implementing a Contractor code of conduct (written with tenants)
- Drafting a ASB and Hate Crime policy.
- Delivering the Regulator’s Competence and Conduct Standard including a revised Code of Conduct for HRA staff

Accommodation Team:

The team are working in partnership with the Councils Disabled Facilities service to adapt four bungalows for use by disabled persons as temporary homelessness accommodation. This will help further reduce the use of B&Bs as well as provide a much better standard of accommodation.

The current Temporary Homelessness Accommodation is also receiving a refresh to ensure it continues to provide suitable short-term support to those in need. The ability to undertake this refresh has been achieved by reducing the use of expensive nightly paid accommodation and ensuring that support and decision making is undertaken in a timely manner.

From 1st April 2026, those placed in the temporary accommodation will pay a rent top-up. A positive step in ensuring those placed gain the ability to manage their finances independently and have the skills available to move-on to a more permanent housing option. This will also increase income for the local authority to help reduce the expenditure pressure faced with regards to temporary accommodation.

SHDC are currently in the process of acquiring two properties that will be used to provide temporary accommodation for individuals or families in need. This initiative is being supported through Round 3 of the Local Authority Housing Fund (LAHF), a government funding programme designed to help councils expand their housing options and respond to local housing pressures.

These properties will play a vital role in offering safe, short-term housing solutions while longer-term arrangements are being secured — reflecting our commitment to compassionate, responsive support for those facing housing challenges.

Our new Housing Access and Partnerships team, who are focused on building relationships with housing providers recently progressed conversations with a supported housing provider who is now offering accommodation in South Holland area. With a shortage of supported housing in South Holland, this is welcome news to ensure those in need have additional options and receive the support they need to ensure they do not continue repeat homelessness.

The team has also progressed positive conversations with private landlords, enhancing the council's public reputation and opening opportunities for better access to the private housing sector for those we assist.

Homelessness and Rough Sleeping

The Government's new strategy "A National Plan to End Homelessness" was launched during December which includes some key national targets:

- Build 1.5 million homes during this Parliament.
- Increase the proportion of people supported to stay in their own home or helped to find alternative accommodation when they approach their local council.
- Eliminate the use of Bed & Breakfast accommodation for families, except for very short-term emergencies.

- Halve the number of people experiencing long-term rough sleeping.

There are many other requirements including a shift from crisis response to early prevention, a requirement for collaboration across public services and the publishing of action plans.

Housing Standards Policies

At the time of writing this update, three Housing Standards policies are to be presented to Cabinet on 20th January for adoption. The three policies cover Empty Homes, Houses in Multiple Occupation (HMO) Licensing and Enforcement. These comprehensive policies will enable our Housing Standards Officers to apply their work confidently and robustly and ensure the Council is ready for any changes that need to be applied as part of the Renters rights Act which comes into force this year. The policies will ensure a that a consistent approach is being delivered across the South and East Lincolnshire Councils Partnership for statutory functions, whilst allowing each of the individual Councils the flexibility to deliver on their own ambitions, such as the empty homes agenda.

Update from the Portfolio Holder for Public Protection – Councillor Anthony Casson

Community Safety – Temporary Changes – Lincolnshire Police

Lincolnshire Police have notified the Council of temporary changes to ensure their resources focus on the most critical areas of public safety. Because of a shortage of officers, about 50 will move from specialist teams including Neighbourhoods to frontline roles like Response, CID, and supporting vulnerable people. The changes will be in place for approximately six months and reviewed thereafter, with the aim of prioritising harm reduction and safeguarding communities during this period. Recruitment for additional officers to join the Force is ongoing. Any impact on our communities will be monitored and escalated through the appropriate Community Safety Partnership. Should Members have any concerns, please contact Jon Challen- Group Manager- Safer Communities. (Jonathan.Challen@e-lindsey.gov.uk)

Licensing

Licensing won an appeal that took place in the Magistrates Court at the end of November. The Council was defending the decision made by the Panel of the Committee of the Licensing Authority in June. A store called Deli Mini Market, 12A Sheep Market, Spalding had applied for a variation to their licence which the police objected to. This went to a hearing in which the Panel declined the application due to concerns about the crime and disorder licensing objective being upheld. Magistrates supported the decision of the Council and awarded £3,000 in costs.

Enviro-Crime

The Enviro-Crime team have launched a comms campaign across the Partnership in January and February focussing on fly-tipping. Recognising many people start the new year with excess waste following Christmas and have a “clear out” for the year

ahead, the campaign reminds the public of their duty of care to use legal waste disposal routes.

Graffiti In Spalding

Over a period of months during 2025 Spalding town centre became the target for graffiti, with local intelligence suggesting that it was one individual responsible. A joint campaign between South Holland District Council's Safer Communities Team and Lincolnshire Police was carried out through late Autumn / early Winter 2025. Whilst the perpetrator has not yet been caught, there have been no reported incidents of graffiti since the start of December 2025.

Update from the Portfolio Holder for Health and Wellbeing, Conservation and Heritage – Councillor Elizabeth Sneath

Household Support Fund

The final round of our Household Support Fund 'crisis support scheme' is now open for applications. The scheme supports vulnerable, low-income households with the cost of essentials. This year's Household Support Fund has already supported over 1200 households with vouchers for food, utilities and clothing and provided grants to 30 charities and community support groups in our District to enable direct, preventative support for residents in need.

[Lincolnshire Community Foundation](#) are administering the local crisis support scheme on behalf of South Holland District Council; priority will be given to households in the greatest need of support through change of circumstance or financial hardship.

Details on the local scheme, support and eligibility is available at:

www.sholland.gov.uk/householdsupportfund

Age Friendly South Holland

In 2024, SHDC joined the [UK network of Age Friendly Communities](#). Following the expansion of our Healthy Communities Team we are now in the next phase of our Age Friendly journey.

South Holland has rural, ageing demographic and with this comes challenges and opportunities. Currently a quarter of our residents are aged over 65 years with projections for this to continue increasing above the national average. Local data has been collated by the Centre of Ageing Better and members can find further detail at:

<https://lginform.local.gov.uk/reports/view/lga-research/centre-for-ageing-better-understanding-ageing-in-your-area>

Understanding data and planning for local ageing populations is part of the World Health Organisation's Age-friendly Communities framework. The team are collating the local evidence base to better understand the needs of local older people and the local issues impacting them. Over the last 6 months we have undertaken a range number of surveys, focus groups and walking audits, supported by our sheltered accommodation team.

Members are invited to get involved in Age Friendly South Holland and help enable people to age well and live a good later life. Please contact healthycommunities@e-lindsey.gov.uk

Digital Inclusion

In partnership with local charity Lincs Digital, we have delivered 12 successful community-based digital drop-in sessions across the District, supporting 150 individuals with essential digital skills and online services. These sessions continue to provide a safe, friendly and inclusive environment to help build confidence and independence in using technology.

Digital Inclusion Case Study - Spalding

Linda attended a drop-in at Church in Spalding seeking help with her device after her emails stopped working. She suspected her husband, who has early-onset dementia, might have accidentally changed something. Lincs Digital examined the device and quickly identified the issue. They reconnected her email on both her phone and tablet, reset her password to something unique for better security and suggested adding a new PIN and enabling face recognition to protect her banking app. Both devices were synced and now functioning correctly.

Lincs Digital also checked Linda was receiving support for her husband and explained that she could contact them anytime for further help. They also discussed online safety and scams to boost her confidence. Linda was given a card with direct phone number and an up-to-date Scam Awareness Pack.

Quote from Linda: "I can't thank you enough. I was so worried about losing access to my emails and my banking app. Now everything works perfectly, and I feel much safer knowing my devices are secure. It's such a relief."

Digital Inclusion Case Study - Crowland

Jane attended the session at Crowland Surgery after being asked by the practice to learn how to use the new Accurx app for prescriptions and support requests.

Previously, had only ordered prescriptions by phone as she cares for another family member and was unsure how to use apps.

Lincs Digital demonstrated the app on their training tablet, showing how easy it is to order prescriptions online and send requests for help. Jane was pleasantly surprised that it was simpler than expected. Although she mainly uses her device for basic tasks like reading BBC News, she is familiar with typing and navigating screens. With Jane's agreement, the app was downloaded onto her device. The surgery ensured all permissions were set so she could access the system fully. Jane practiced submitting a request and Lincs Digital created a simple written step-by-step guide for her to follow at home. Jane plans to practice and return to the next session to learn how to order prescriptions online confidently.

Quote from Jane: "I thought it would be really complicated, but it's not as bad as I expected. Having the steps written down makes me feel I can do this. I will come back next month and learn more".

For details about upcoming digital inclusion sessions in South Holland, please visit: <https://www.sholland.gov.uk/DigitalInclusion>

Safeguarding

South & East Lincolnshire Councils Safeguarding Policy: The Joint Safeguarding Policy will be presented to Cabinet on 17 February 2026. The policy will be updated on an ongoing basis to take account of any legislative developments, as well as changes to our internal processes; however, a full review will be undertaken every 4 years with any proposed revisions presented to Cabinet for approval, ensuring strategic oversight is maintained. Once approved, a copy of the policy will be shared with all members and a programme of training will be offered (including face to face sessions).

Ayscoughfee Hall Museum

Ayscoughfee Hall welcomed 397 visitors during its two-week opening in December. The Hall remained closed for an additional week in January to allow for a comprehensive assessment of collections, ensuring displays are optimised for the months ahead. Preparations are also underway for the Light Night event, scheduled for 20th & 21st March 2026.

Update from the Portfolio Holder for Community Development – Councillor Gary Taylor

Events

Christmas Light Switch On 28th November

The Christmas light switch on, took place on Friday 28th November 4pm – 8pm. The event featured festive food and drink, market stalls, entertainment on stage and the all-important light switch on at 7.30pm. Attractions in Sheep Market were sponsored by the BID. The event was well attended with over 4000 visitors across the evening.

Christmas Makers Market 13th December

The Christmas Makers Market featured a full programme of entertainment and festive activities, supported by the Communities and Events Team, with additional sponsorship provided by the Business Improvement District. The market attracted strong footfall, showcased a variety of local makers and traders, and contributed to creating a vibrant, welcoming atmosphere in the town centre during the Christmas period.

Ayscoughfee Nutcracker Trail

This Nutcracker Trail took residence at Ayscoughfee Hall this year to encourage young visitors and their families to explore the hall and gardens. The collaboration of Ayscoughfee and the Communities and Events team enabled there to be a launch event with facepainting and balloon modelling and prizes for all those taking part in the trail over the festive period.

Upcoming events for 2026

Ayscoughfee Gardens will be the backdrop to 2 stunning evening events this March. With collaboration from Ayscoughfee Hall Museum and Gardens, Communities and Events and Storytellers. More details will be released early in the new year.

Spring Into Spalding is scheduled to return in March, bringing a refreshed programme of activities and celebrations to support increased footfall and community engagement in the town centre.

The team will be announcing further events for the calendar year over the coming weeks.

Communities

Community Christmas Project

Christmas wreaths were delivered to Sheltered Housing Community settings, helping to bring festive cheer to residents across the district. The council provided materials for the wreaths, which were then created by individuals at North Sea Camp as part of a meaningful community initiative.

South and East Lincolnshire Crowd Funding

The funding window for the Autumn round is now open – a total of 18 projects have now been funded across the Partnership, totalling £189,600 with a total crowd contribution of £94,615. A further 5 projects crowdfunding, 2 of which are in the South Holland District.

Community Lottery

Community Lottery scheme continues to raise funds for good causes, with a total of £98,504 having been raised. Weekly ticket sales are up and 23 groups within South Holland have now joined the scheme.

Leisure Services update

Build progress on the Health & Wellbeing Hub development remains on track. Groundworks for the new extension and pool tanks are continuing, in readiness for steel frame erection from late January. Internal demolitions within the existing sports centre are also underway. In December, the Council received notification that it had been successful in its bid to the Football Foundation for a grant towards the development of the 3G pitch, in line with the agreed financing strategy. A Section73 variation to planning was approved in early January, meaning that the project delivery can continue in accordance with the budget agreed at Council in July. Overall, progress is very positive.

The temporary gym facility is fully operational and performing strongly in terms of sales surpassing its current targets, and in Quarter 3 the Castle Pool and Red Lion Quarter temporary gym facilities remain in the top 3 for sales performance within Parkwood Leisure as a company. The temporary arrangements in place continue to be challenging for the operator, due to reduced capacity, but the classes that can be delivered remain well attended and following a period of cold weather that impacted user numbers, swimming lesson memberships are also growing.

Following a competitive tender process that concluded in on the 30th of December, South & East Lincolnshire Councils Partnership has now announced the award of joint leisure contracts to Parkwood Leisure, covering the operation of their facilities in Boston, East Lindsey and South Holland.

Acronyms

None

Appendices

Appendix A LGR Timeline

Background Papers

None

Chronological History of this Report

A report on this item has not been previously considered by a Council body.

Report Approval

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